#### Department of Revenue

## **West Virginia Lottery**

#### **Mission**

The mission of the West Virginia Lottery is to generate revenues to fund the programs benefiting education, senior citizens, tourism, and such other programs as the Legislature may determine. This will be performed with the utmost integrity to ensure public confidence.

#### **Operations**

#### Finance and Administration Section

- Prepare the monthly financial statements of operations.
- Provide accounting services for all types of lottery games (instant, on-line, and video), including collections and distributions of revenue and processing of accounts payable.
- Provide for validation of lottery prizes.
- Provide purchasing and warehousing services for all divisions.
- Provide internal data processing services.

#### Marketing Section: Traditional On-line and Instant Games

- Design and develop games and game prize structures.
- Promote the games through various activities such as retail-based events and appearances at fairs and festivals.
- Advertise the games and promotions through newspapers, radio, television, and the Internet.
- Promote relations with the retailer network by key accounts supervision and retailer promotions.
- Work with lottery vendors' sales staff to provide for game promotion and retailer and player education.
- Provide public relations services that deal with players, retailers, and the public in general.
- · Conduct nightly drawings for proprietary on-line games and ad hoc promotional drawings.
- Conduct continuing research pertinent to the games and public perceptions.
- · Provide revenue for the compulsive gambling treatment fund, and monitor program functions and results.
- Provide support for video lottery operations as requested.

#### Security and Licensing Section

- Responsible for the licensing of all lottery retailers, operators, and service technicians.
- Responsible for the licensing of racetracks operating video games and the manufacturers of video game machines.
- Investigate ticket inquiries from players and retailers.
- Conduct criminal and financial background checks of prospective employees, retailers, and vendors supplying game-related services.
- Conduct retailer and track compliance checks to confirm adherence to lottery law and regulations.
- Provide security oversight for nightly on-line drawings.
- · Responsible for directing and monitoring building security.

#### Video Lottery Section

- Responsible for the operation of the central computer system controlling all video lottery terminals located at racetracks and limited retail locations.
- Responsible for the analysis and auditing of video data from central computer system and video lottery terminals.
- Responsible for testing of both hardware and software for video lottery games.
- Responsible for video lottery data processing at hot backup site located outside of Charleston.
- Perform internal control processing of vendor data for traditional lottery games.

# West Virginia Lottery **Expenditures**

|  | TOTAL FTE<br>POSITIONS<br>11/30/2004 | ACTUALS<br>FY 2004 | BUDGETED<br>FY 2005 | REQUESTED<br>FY 2006 | GOVERNOR'S RECOMMENDATION |
|--|--------------------------------------|--------------------|---------------------|----------------------|---------------------------|
| EXPENDITURE BY PROGRAM                 |                                      |                    |                     |                      |                           |
| Finance and Administration             | 49.00                                | \$17,763,426       | \$31,185,019        | \$31,571,269         |                           |
| Security and Licensing                 | 28.00                                | 1,815,965          | 2,631,041           | 3,017,291            |                           |
| Marketing                              | 9.00                                 | 8,866,710          | 10,552,392          | 10,938,642           |                           |
| Video Operations                       | 24.00                                | 1,578,872          | 2,253,514           | 2,639,764            |                           |
| Excess Lottery Transfer                | 0.00                                 | 67,873,291         | 75,000,000          | 70,000,000           |                           |
| Excess Lottery Transfer-Surplus        | 0.00                                 | 61,800,000         | 22,800,000          | 12,900,000           |                           |
| Less: Reappropriated                   |                                      | 0                  | 0                   | 0                    |                           |
| TOTAL BY PROGRAM                       | 110.00                               | 159,698,264        | 144,421,966         | 131,066,966          | 131,066,966               |
| EXPENDITURE BY FUND                    |                                      |                    |                     |                      |                           |
| General Fund                           |                                      |                    |                     |                      |                           |
| FTE Positions                          |                                      | 0.00               | 0.00                | 0.00                 | 0.00                      |
| Total Personal Services                |                                      | 0                  | 0                   | 0                    | 0                         |
| Employee Benefits                      |                                      | 0                  | 0                   | 0                    | 0                         |
| Other Expenses                         |                                      | 0                  | 0                   | 0                    | 0                         |
| Less: Reappropriated                   |                                      | 0                  | 0                   | 0                    | 0                         |
| Subtotal: General Fund                 |                                      | 0                  | 0                   | 0                    | 0                         |
| Federal Fund                           |                                      |                    |                     |                      |                           |
| FTE Positions                          |                                      | 0.00               | 0.00                | 0.00                 | 0.00                      |
| Total Personal Services                |                                      | 0                  | 0                   | 0                    | 0                         |
| Employee Benefits                      |                                      | 0                  | 0                   | 0                    | 0                         |
| Other Expenses                         |                                      | 0                  | 0                   | 0                    | 0                         |
| Subtotal: Federal Fund                 |                                      | 0                  | 0                   | 0                    | 0                         |
| Appropriated Special Fund              |                                      |                    |                     |                      |                           |
| FTE Positions                          |                                      | 0.00               | 0.00                | 0.00                 | 0.00                      |
| Total Personal Services                |                                      | 0                  | 0                   | 0                    | 0                         |
| Employee Benefits                      |                                      | 0                  | 0                   | 0                    | 0                         |
| Other Expenses                         |                                      | 129,673,291        | 97,800,000          | 82,900,000           | 82,900,000                |
| Less: Reappropriated                   |                                      | 0                  | 0                   | 0                    | 0                         |
| Subtotal: Appropriated Special Fund *  |                                      | 129,673,291        | 97,800,000          | 82,900,000           | 82,900,000                |
| Nonappropriated Special Fund           |                                      |                    |                     |                      |                           |
| FTE Positions                          |                                      | 105.00             | 110.00              | 110.00               | 110.00                    |
| Total Personal Services                |                                      | 3,763,140          | 4,466,274           | 4,466,274            | 4,466,274                 |
| Employee Benefits                      |                                      | 1,215,823          | 1,466,297           | 1,466,297            | 1,466,297                 |
| Other Expenses                         |                                      | 25,046,010         | 40,689,395          | 42,234,395           | 42,234,395                |
| Subtotal: Nonappropriated Special Fund |                                      | 30,024,973         | 46,621,966          | 48,166,966           | 48,166,966                |
| TOTAL FTE POSITIONS BY FUND            |                                      | 105.00             | 110.00              | 110.00               | 110.00                    |
| TOTAL EXPENDITURES BY FUND             |                                      | \$159,698,264      | \$144,421,966       | \$131,066,966        | \$131,066,966             |

 $<sup>^*\ \</sup>text{Appropriated Special Revenue Fund includes $82,900,000 in Excess Lottery Funds to be transferred to General Revenue.}$ 

## **Programs**

#### Finance and Administration Section

#### **Mission**

The mission of the Finance and Administration Section is to provide the Lottery with fiscal accountability for all monetary transactions in order to provide accurate information concerning game activity, budgeting, and revenue projections.

#### **Goals/Objectives**

- · Provide accurate financial information to the Lottery Commission and director, Governor, and Legislature.
- Have no significant audit findings as a result of the annual independent financial audit.
- Provide reliable revenue projections.
- Obtain GFOA's Certificate of Achievement for Excellence in Financial Reporting for the CAFR.

#### **Performance Measures**

- ✓ Annual audit of financial statements resulted in no significant audit findings.
- ✓ Met and exceeded overall revenue projections for FY 2004.
- ✓ Earned the Certificate of Achievement for Excellence in Financial Reporting from the GFOA for the CAFR for seven consecutive years (FY 1997 through FY 2003).

## Marketing Section

#### **Mission**

The mission of the Marketing Section is to provide consumer and retailer incentives through promotions, advertising, and public relations for the increased and diversified purchase of traditional on-line and instant lottery products available throughout West Virginia, thus increasing revenues to the lottery for the benefit of targeted government programs.

## **Goals/Objectives**

- Increase revenues from lottery games for the benefit of state programs.
- Maintain player interest in lottery products by producing new lottery games, redesigning existing games, and conducting promotions such as second chance drawings, game bonus features, and free plays.

#### **Performance Measures**

- ✓ Instant game sales generated a record high of more than \$109 million for FY 2004—the highest in the lottery's 18–year history.
- ✓ On-line game sales increased by 12% over the previous year.
- ✓ Total on-line and instant retailers increased from 1,641 to 1,660 in FY 2004.

| Fiscal Year  | <u>Actual</u><br><u>2002</u> | <u>Actual</u><br><u>2003</u> | Estimated 2004 | <u>Actual</u><br><u>2004</u> | Estimated 2005 | Estimated 2006 |
|--|------------------------------|------------------------------|----------------|------------------------------|----------------|----------------|
| Sales volume (in millions) Travek (Keno) retailers | \$849                        | \$1,082                      | \$1,173        | \$1,303                      | \$1,110        | \$1,093        |
|  | 236                          | 277                          | 275            | 296                          | 321            | 346            |

## Security and Licensing Section

#### **Mission**

The mission of the Security and Licensing Section is to ensure that the integrity of the West Virginia Lottery and its games is uncompromised in order to maintain player confidence in lottery tickets, prizes, and drawings.

The Video Lottery Security Section is to ensure that the integrity of the West Virginia Lottery and its video machine operations remain uncompromised in order to maintain player and public confidence in the games located at racetrack video lottery sites and limited video lottery sites.

The License Division is to receive, review, and process applications from individuals and organizations that wish to be approved for various types of lottery licenses.

#### Goals/Objectives

- Oversee, monitor, and regulate the compliance of traditional lottery games approved by the Legislature and the State Lottery Commission.
- Oversee, monitor, and regulate the compliance of racetracks and limited video lottery establishments and their machines approved by the Legislature and the State Lottery Commission.
- Maintain retailer compliance checks at a level that will assure compliance with the Lottery Act and regulations.
- Maintain a close working relationship with other state agencies to assure compliance with the licensing requirements for the various types of lottery licenses and permits. Process all applications in an efficient and effective manner. Maintain a good working relationship with our vendors and retail customers.
- Work closely with other state agencies to assure compliance with the installation requirements for the racetrack and limited video lottery machines.
- Maintain and monitor the Lottery headquarters buildings' security system and the security at the Fairmont site.
- Upgrade to electronic fingerprinting system to allow for more timely return on criminal history information.

#### **Performance Measures**

| Fiscal Year                                       | <u>Actual</u><br><u>2002</u> | <u>Actual</u><br><u>2003</u> | Estimated 2004 | <u>Actual</u><br>2004 | Estimated 2005 | Estimated 2006 |
|---|------------------------------|------------------------------|----------------|-----------------------|----------------|----------------|
| Traditional lottery                               |                              |                              |                |                       |                |                |
| Licensed traditional retailers                    | 1,631                        | 1,641                        | 1,675          | 1,660                 | 1,650          | 1,690          |
| Inspections                                       | 1,670                        | 2,645                        | 1,800          | 3,354                 | 2,000          | 2,500          |
| Noncompliance findings                            | 20                           | 10                           | 10             | 15                    | 10             | 10             |
| Racetrack video lottery                           |                              |                              |                |                       |                |                |
| Racetrack video lottery inspections               | 98                           | 120                          | 120            | 145                   | 120            | 120            |
| Noncompliance findings                            | 1                            | 1                            | 1              | 0                     | 1              | 1              |
| Logic seal changes for maintenance and enrollment | 7,950                        | 16,451                       | 8,950          | 8,495                 | 9,500          | 9,750          |
| Limited video lottery (LVL)                       |                              |                              |                |                       |                |                |
| Licensed LVL retailers                            | 1,027                        | 1,268                        | 1,250          | 1,535                 | 1,425          | 1,600          |
| Machines in use by end of fiscal year             | 3,788                        | 5,329                        | 6,195          | 6,779                 | 7,435          | 8,550          |
| Incidents / Investigations                        | 220                          | 1,216                        | 300            | 699                   | 400            | 500            |
| Preliminary-site surveys                          | 412                          | 520                          | 712            | 552                   | 820            | 550            |
| Establishment compliances                         | 2,000                        | 3,664                        | 5,000          | 6,809                 | 5,000          | 7,000          |
| Maintenance / Service                             | 1,274                        | 4,986                        | 3,500          | 5,993                 | 3,500          | 6,500          |
| Licensed LVL manufacturers                        | 11                           | 9                            | 9              | 8                     | 9              | 8              |
| Licensed LVL operators                            | 34                           | 34                           | 34             | 35                    | 34             | 34             |
| Licensed LVL service technicians                  | 304                          | 295                          | 350            | 247                   | 300            | 275            |

## **Video Lottery Section**

#### **Mission**

The mission of the Video Lottery Section is to maintain the successful and legal operation of all video terminals statewide 24 hours a day, seven days a week, in order to produce the maximum amount of revenues.

### **Goals/Objectives**

- Provide accurate information to the Finance and Administration Section.
- Monitor video terminal activity to assure compliance with laws, regulations, and policies.
- Maintain hot site in order to prevent the interruption of game play in an emergency situation.

#### **Performance Measures**

| Fiscal Year                      | <u>Actual</u><br><u>2002</u> | <u>Actual</u><br><u>2003</u> | Estimated 2004 | <u>Actual</u><br><u>2004</u> | Estimated 2005 | Estimated 2006 |
|----------------------------------|------------------------------|------------------------------|----------------|------------------------------|----------------|----------------|
| Racetrack video lottery machines | 7,021                        | 9,643                        | 11,200         | 10,802                       | 11,800         | 12,400         |
| Limited video lottery machines   | 3,788                        | 5,329                        | 6,195          | 6,779                        | 7,435          | 8,550          |